

HUSCH BLACKWELL

P3 SUMMIT

A large commercial airplane, likely a Boeing 737, is parked on a tarmac during sunset. The aircraft is white with a blue stripe along the fuselage. A jet bridge is connected to the front door of the plane. The sky is a mix of orange, yellow, and blue, with some clouds. The ground is dark asphalt. There are some orange traffic cones and a yellow rope on the tarmac. The text "P3 SUMMIT" is overlaid in the center of the image.

Creating Partnerships That Build Cities

Aging infrastructure and utilities require more repair and replacement. Communities need new facilities for technologies to update sites and services for future generations. Funding is needed to underwrite both. Increasing taxes is not an option. Using long-term contracts between a private party and a government entity for providing a public asset or service is a solution gaining traction across the U.S.

Public-private partnerships (P3) can be an answer, however, P3 is not utilized effectively in the state of Missouri. In order to bring business opportunities home, we need to lead the charge in promoting the use of P3 (done correctly) in Missouri.

The burgeoning use of P3 in Denver affords a showcase of projects that have greatly benefited Denver's growth and supported the local economy. Our goal is to inform you of the process and advantages of P3 and to share information and ideas on ways to promote the use of P3 funding in Missouri, effectively laying the foundation for a future legislative effort to bring P3 to Missouri.

P3 FLY-IN AGENDA | June 9-10, 2016 | Denver, Colorado

Thursday, June 9, 2016

- 11:00 a.m.** **Lunch and Welcome**
Husch Blackwell Office
1700 Lincoln Street, 47th floor, Denver, CO 80203
- 12:00-5:00 p.m.** **Presentations and P3 Case Studies**
Husch Blackwell Office
- Topics and Guest Speakers**
- **P3 Procurement Process**
Michael Cheroutes, Director, Center for Infrastructure Investment
 - **Eagle P3 Project (FasTracks Transit System)**
Brian Middleton, Executive Project Manager, Jacobs
 - **Denver International Airport P3 Great Hall Project**
Julie Wienberg, Director, Program Development at DIA
- 5:15 p.m.** **Transit to The Crawford Hotel and Check-In**
RTD Free MetroRide from 17th and Lincoln Stop
The Crawford, Denver's Union Station
1701 Wynkoop Street, Denver, CO 80202
- 6:15 p.m.** **Depart for Dinner**
Meet in hotel lobby, about five-block walk
- 6:30 p.m.** **Reception and Dinner**
The Capital Grille, Wine Room
1450 Larimer Street, Denver, CO 80202

Friday, June 10, 2016

- 8:00-10:00 a.m.** **Breakfast and Presentation**
by Diane Barrett, Chief Projects Officer,
City and County of Denver
Union Station, Gallery Meeting Room, Lower Level
- 10:00 a.m.** **Hotel Checkout**
- 10:30 a.m.** **Union Station and A Line Train Station Tour**
Meet in hotel lobby
- 11:00 a.m.** **A Line Train to DIA/The Westin Hotel at DIA**
- 11:45 a.m.** **The Westin Hotel at DIA Tour**
- 12:30 p.m.** **Lunch and Peña Station, Panasonic "Smart City" Project Presentation by Ferd Belz, Senior Vice President, L.C. Fulenwider**
The Westin Hotel at DIA, Grand Foyer
- 1:30 p.m.** **Denver International Airport Tour**
- 2:30 p.m.** **Adjourn**



Denver Airport

Denver RTD's Eagle P3 Project



SPEAKERS



Diane Barrett | Chief Projects Officer, City and County of Denver

A lawyer for nearly 25 years, Diane practiced primarily in the areas of public finance and land use/development. Her practice emphasized financing public infrastructure for local governments and for private development projects. She was appointed Special Assistant for Transportation and Development by Mayor Hickenlooper in 2005, after retiring from the active practice of law, and was appointed Chief Projects Officer by Mayor Hancock in 2011. Diane's primary responsibility for Mayor Hickenlooper was to oversee the redevelopment of the Denver Union Station site into a multimodal hub for FasTracks. In the Vidal administration and now in the Hancock administration her responsibilities have expanded. Her current portfolio comprises all development and redevelopment projects in Denver, including the region-wide FasTracks project and all related transit-oriented development.



Ferdinand "Ferd" Belz III | Senior Vice President, L.C. Fulenwider Inc.

Throughout his career, Ferd has developed more than \$1 billion of hotel and resort real estate, as well as numerous commercial, residential, retail and senior housing projects. As board chairman of the Downtown Denver Partnership Inc. (DDP), he worked with the Union Station Alliance team that implemented a plan to redevelop Denver Union Station for the Regional Transportation District, which included development of the onsite luxury accommodations at The Crawford Hotel. He currently oversees all real estate for L.C. Fulenwider Inc. and is spearheading the transit-oriented, mixed-use development at Peña Station.



Michael Cheroutes | Director, Center for Infrastructure Investment

From 2010 to 2015, Michael served as the first director of the Colorado High Performance Transportation Enterprise (HPTE), a government-owned business enterprise within Colorado's Department of Transportation. The HPTE is tasked by legislation with the pursuit of innovative financing alternatives for strategic transportation projects in the state. Under Michael's leadership, the HPTE began work on P3 projects totaling more than \$5 billion, including U.S. 36 BRT/Managed Lane Project (closed in 2014) – recognized nationally as a model for P3 delivery of multimodal transportation and transit improvements; and the Central I-70 Project (in procurement) – a \$1.2 billion viaduct replacement and new capacity project along Interstate 70. Michael currently directs the Center for Infrastructure Investment, which helps state and local governments accelerate the delivery of public infrastructure through the use of P3.



Brian Middleton | Executive Project Manager, Jacobs

With more than 30 years professional experience in the transportation industry, Brian was the Project Director for RTD's Eagle P3 Project, which delivers 36 miles of new commuter railroad, introduces a new mode of transportation to Denver, and completes a key part of the FasTracks program. This \$2.3 billion project has been financed by more than \$450 million of private financing, a \$1 billion FTA grant and \$280 million TIFIA loan. The concession includes design, construction and operations and maintenance services for approximately 34 years. Brian currently serves as Jacobs' Project Manager for Denver RTD's \$7 billion FasTracks program, leading the Project Support Consultant team.



Julie Wienberg, NCARB | Director of Program Development, Denver International Airport

Julie has 20 years of experience in design and construction management, and has focused the last 15 years on transportation and aviation-related developments. Julie is currently responsible for evaluating, developing and initiating major projects and programs for DIA. She is currently leading the airport's first P3 procurement, redevelopment of the airport's Great Hall, and is working with TSA to enable DIA to become a pilot study for TSA's new innovations. She previously served as the deputy program manager for DIA's Hotel and Transit Center, which includes the new Westin Denver International Airport hotel and a commuter rail and bus transit center. Julie was responsible for oversight of design and construction contracts and activities on that project.

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About Our Firm

Husch Blackwell is an industry-focused, full-service litigation and business law firm with 16 offices across the U.S. and in London. We represent national and global leaders in major industries including energy and natural resources; financial services; food and agribusiness; healthcare, life sciences and education; real estate, development and construction; and technology, manufacturing and transportation.