HUSCH BLACKWELL



Theresa Langley

SENIOR COUNSEL

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OVERVIEW

Theresa advises healthcare providers and organizations, including hospital systems, physician groups, women's health and mental health providers, and virtual providers on a broad range of state and federal regulatory matters.

She began her career in private practice, where she spent 10 years before moving in house as senior corporate counsel for a rapidly growing, multistate virtual healthcare practice serving women and children. In that role, she advised on regulatory matters involving the expansion of clinical service lines, telehealth operations, and healthcare business models. Her in-house experience provided firsthand insight into the challenges and opportunities facing growing healthcare businesses, including the development of technology-driven platforms and the use of innovative technologies such as artificial intelligence (AI). It also gave her a business perspective that informs her understanding of how healthcare organizations evaluate opportunities, balance operational and regulatory considerations, and make business decisions.

Theresa's practice focuses on fraud and abuse laws, including the Stark Law, Anti-Kickback Statute, and False Claims Act; Medicare and Medicaid enrollment and reimbursement; corporate practice of medicine; professional licensure requirements; healthcare marketing and patient consents; HIPAA and state privacy laws; and the evolving regulatory landscape governing telehealth and telemedicine. She also handles transactional matters, including provider contracts with payors and health plans, as well as various

Industries

Education

Healthcare

Services

Digital Health

False Claims Act

Healthcare M&A, Joint Ventures, and Other Transactions

Healthcare Operations

Healthcare Providers

Healthcare Regulatory & Compliance Counseling

Higher Education

Medicaid Reimbursement Strategies

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management and professional services agreements. Known for her thoughtful, responsive approach, Theresa tailors her advice to clients' needs and communicates complex legal issues clearly, helping them understand the regulatory considerations affecting their operations.

Theresa was drawn to healthcare law because of the impact the healthcare system has on people's lives. She enjoys working with healthcare professionals and administrators, providing accessible legal guidance that allows them to focus on delivering high-quality patient care.

Her commitment to helping others extends beyond her legal practice. Before becoming an attorney, Theresa served with AmeriCorps VISTA and worked as an eighth-grade teacher in an underserved community. Those experiences continue to shape her commitment to service, which she carries forward through the pro bono work she incorporates into her practice.

Recognition

- *Best Lawyers: Ones to Watch® in America*
    - Health Care Law, 2021-2025

Education

- J.D., University of Houston Law Center
    - *cum laude*
    - *Houston Law Review*
    - Health Law Organization
- B.A., University of Texas at Austin
    - *cum laude ampla et magna*

Admissions

- Texas
- U.S. District Court, Southern District of Texas

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Community Leadership

Theresa is passionate about giving back to her community by providing pro bono counsel to legal aid clinics.

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